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5 **COST AND COMPLEXITY OF HARNESSING**
 6 **GAMES WITH PAYMENTS**

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20 This article studies how a mechanism designer can influence games by promising pay-
 21 ments to the players depending on their mutual choice of strategies. First, we investigate
 22 the cost of implementing a desirable behavior and present algorithms to compute this
 23 cost. Whereas a mechanism designer can decide efficiently whether strategy profiles can
 24 be implemented at no cost at all our complexity analysis indicates that computing an
 25 optimal implementation is generally **NP**-hard. Second, we introduce and analyze the
 26 concept of *leverage* in a game. The leverage captures the benefits that a benevolent or
 27 a malicious mechanism designer can achieve by implementing a certain strategy profile
 28 region within economic reason, i.e., by taking the implementation cost into account.
 29 Mechanism designers can often manipulate games and change the social welfare by a
 30 larger extent than the amount of money invested. Unfortunately, computing the lever-
 31 age turns out to be intractable as well in the general case.

32 **1. Introduction**

33 Many societies and distributed systems exhibit a socio-economic complexity that
 34 is often difficult to describe and understand formally from a scientific perspective.
 35 Game theory is a powerful tool for analyzing decision making in systems with
 36 autonomous and rational (or selfish) participants. It is used in a wide variety of
 37 fields such as biology, economics, politics, or computer science. A major achieve-
 38 ment of game theory is the insight that networks of self-interested agents (or *play-*
 39 *ers*) often suffer from inefficiency due to effects of selfishness. The concept of the
 40 price of anarchy allows us to quantify these effects: The price of anarchy com-
 41 pares the performance of a distributed system consisting of selfish participants to

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1 the performance of an optimal reference system where all participants collaborate
2 perfectly.

3 If a game theoretic analysis of a distributed computing system reveals that
4 the system has a large price of anarchy, this indicates that the protocol should be
5 extended by a mechanism encouraging cooperation. In many distributed systems,
6 for example in a computer network, a mechanism designer cannot change the rules
7 of interactions. However, she may be able to influence the players' behavior by
8 offering payments for certain outcomes. On this account, we consider a mechanism
9 designer whose power is to some extent based on her monetary assets, primarily,
10 though, on her *credibility*. That is, the players trust her to pay the promised
11 payments. Thus, a certain subset of outcomes is implemented in a given game if, by
12 expecting additional non-negative payments, rational players will necessarily choose
13 one of the desired outcomes. A designer faces the following optimization problem:
14 How can the desired outcome be implemented at minimal cost? Surprisingly, it
15 is sometimes possible to improve (or worsen) the performance of a given system
16 merely by credibility, i.e., without any payments at all: promising payments for
17 other profiles can function as some sort of insurance upon which players choose a
18 better strategy, ending up in a profile where eventually no payments are made.

19 Whether a mechanism designer is willing to invest the cost of implementing a
20 desired outcome often depends on how much better than the original outcome the
21 implemented outcome is. If the social welfare gain does not exceed the implementa-
22 tion cost, the mechanism designer might decide not to influence the game at all. In
23 many games, however, manipulating the players' utility is profitable. The following
24 extension of the well-known prisoners' dilemma illustrates this phenomenon. Two
25 bank robbers, both members of the *Al Capone gang*, are arrested by the police.
26 The policemen have insufficient evidence for convicting them of robbing a bank,
27 but they could charge them with a minor crime. Cleverly, the policemen interro-
28 gate each suspect separately and offer both of them the same deal. If one testifies
29 to the fact that his accomplice has participated in the bank robbery, they do not
30 charge him for the minor crime. If one robber testifies and the other remains silent,
31 the former goes free and the latter receives a three-year sentence for robbing the
32 bank and a one-year sentence for committing the minor crime. If both betray the
33 other, each of them will get three years for the bank robbery. If both remain silent,
34 the police can convict them for the minor crime only and they get one year each.
35 There is another option, of course, namely to confess to the bank robbery and thus
36 supply the police with evidence to convict both criminals for a four-year sentence
37 (cf. G in Fig. 1; note that payoffs are expressed in terms of *saved* years!). A short
38 game-theoretic analysis shows that a player's best strategy is to testify. Thus, the
39 prisoners will betray each other and both get charged a three-year sentence. Now
40 assume that Mr. Capone gets a chance to take influence on his employees' deci-
41 sions. Before they take their decision, Mr. Capone calls each of them and promises
42 that if they both remain silent, they will receive money compensating for one year
43 in jail (for this scenario, we presume that time really is money!) and furthermore,

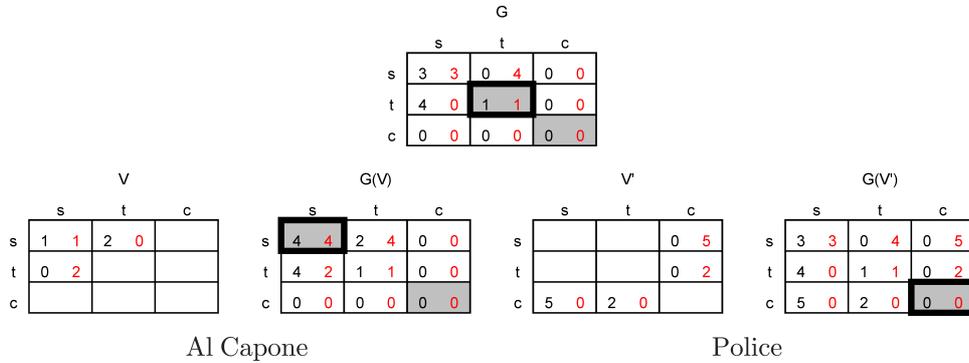


Fig. 1. Extended prisoners' dilemma: G shows the prisoners' initial payoffs, where payoff values equal *saved years*. The first strategy is to remain silent (s), the second to testify (t) and the third to confess (c). Nash equilibria are colored gray, and non-dominated strategy profiles have a bold border. The left bimatrix V shows Mr. Capone's offered payments which modify G to the game $G(V)$. By offering payments V' , the police implements the strategy profile (c, c) . As $V_1(c, c) = V_2(c, c) = 0$, payments V' implement (c, c) for free.

1 if one remains silent and the other betrays him, Mr. Capone will pay the former
 2 money worth two years in prison (cf. V in Fig. 1). Thus, Mr. Capone creates a new
 3 situation for the two criminals where remaining silent is the most rational behavior.
 4 Mr. Capone has saved his gang an accumulated two years in jail.

5 Let us consider a slightly different scenario where after the police officers have
 6 made their offer to the prisoners, their commander-in-chief devises an even more
 7 promising plan. He offers each criminal to drop two years of the four-year sentence
 8 in case he confesses the bank robbery and his accomplice betrays him. Moreover,
 9 if he confesses and the accomplice remains silent they would let him go free and
 10 even reward his honesty with a share of the booty (worth going to prison for one
 11 year). However, if both suspects confess the robbery, they will spend four years
 12 in jail. In this new situation, it is most rational for a prisoner to confess. Conse-
 13 quently, the commander-in-chief implements the best outcome from his point of
 14 view without dropping any sentence and he increases the accumulated years in
 15 prison by two.

16 From Mr. Capone's point of view, implementing the outcome where both pris-
 17 oners keep quiet results in four saved years for the robbers. By subtracting the
 18 implementation cost, the equivalent to two years in prison, from the saved years,
 19 we see that this implementation yields a benefit of two years for the Capone gang.
 20 We say that the *leverage* of the strategy profile where both prisoners play s is two.
 21 For the police, the leverage of the strategy profile where both prisoners play c is
 22 two, since the implementation costs nothing and increases the years in prison by
 23 two. Since implementing c reduces the players' gain, we say the strategy profile
 24 where both play c has a *malicious leverage* of two.

25 In the described scenario, Mr. Capone and the commander-in-chief solve the
 26 optimization problem of finding the game's strategy profile(s) which bear the largest

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1 (malicious) leverage and therewith the problem of implementing the corresponding
2 outcome at optimal cost.

3 In the remainder of this section, we review related work and give an overview of
4 our contributions, followed by an introduction of our model and some basic game
5 theoretic definitions.

6 **1.1. Related work and our contributions**

7 Game theory (e.g., Osborne and Rubinstein [1994]) and mechanism design & imple-
8 mentation theory (Maskin [1999]; Maskin and Sjöström [2002]) have been a flour-
9 ishing research field for many decades. In 2007, three pioneers in implementation
10 theory (Leonid Hurwicz, Eric Maskin, and Roger Myerson) were awarded the Nobel
11 prize. With the advent of the Internet and its numerous applications such as
12 e-commerce (e.g., Feigenbaum and Shenker [2003]; Rosenschein and Zlotkin [1994]),
13 peer-to-peer systems (e.g., Dash *et al.* [2003]), or social networks, algorithmic mech-
14 anism design and game theory is extensively studied by computer scientists as well.
15 For instance, game theory is used to shed light onto sociological and economic phe-
16 nomena in decentralized networks consisting of different interacting stake-holders,
17 and mechanism design is needed to ensure efficiency in online auctions like eBay.
18 For an interesting recent survey of the field, we refer the reader to the book by Nisan
19 *et al.* [2007].

20 Popular problems in computer science studied from a game theoretic point of
21 view include *virus propagation* (Aspnes *et al.* [2005]), *congestion* (Christodoulou and
22 Koutsoupias [2005]), *wireless spectrum auctions* (Zhou *et al.* [2008]), among many
23 others. Poor performance of selfish networks requires research for countermeasures
24 (Dash *et al.* [2003]; Maskin and Sjöström [2002]). Cole *et al.* [2003a,b] have studied
25 how incentive mechanisms can influence selfish behavior in a routing system where
26 the latency experienced by the network traffic on an edge of the network is a function
27 of the edge congestion, and where the network users are assumed to selfishly route
28 traffic on minimum-latency paths. They show that by pricing network edges the
29 inefficiency of selfish routing can always be eradicated, even for heterogeneous traffic
30 in single-commodity networks.

31 We believe that the model studied in this article is particularly interesting
32 for computer networks. Computer networks have special boundary conditions
33 that preclude certain classic implementation theoretic solutions. For example, it
34 is difficult for a mechanism designer to influence the rules according to which
35 the players act, e.g., by laws. One way of manipulating the players' decision-
36 making is to offer them money for certain outcomes. Monderer and Tennenholtz
37 [2003] study a minimal rationality model (players choose non-dominated strate-
38 gies) and show how creditability can be used to outwit selfish agents and influ-
39 ence their decisions. They consider a mechanism designer who cannot enforce
40 behaviors and cannot change the system, and who attempts to encourage agents
41 to adopt desired behaviors in a given multi-player setting. The only way the

1 third party can influence the course of the game is by promising non-negative
2 monetary transfers for certain outcomes (notion of *k-implementation*). The inter-
3 ested party wishes to minimize her expenses to implement certain outcomes. The
4 authors show that the mechanism designer might be able to induce a desired
5 outcome at very low cost. In particular, they prove that any pure Nash equi-
6 librium has a *0-implementation* (see also Dybvig and Spatt [1983]; Segal [1999];
7 Spiegler [2000]), i.e., it can be transformed into a dominant strategy profile at zero
8 cost (achieving a Price of Stability for free, e.g., Resnick *et al.* [2009]). Similar
9 results hold for any given ex-post equilibrium of a frugal VCG mechanism. More-
10 over, the paper addresses the question of the hardness of computing the minimal
11 implementation cost.

12 We extend Monderer and Tennenholtz [2003] in various respects. Monderer and
13 Tennenholtz [2003] attends to mechanism designers calculating with maximum pos-
14 sible payments for a desired outcome — a “worst-case scenario”. To assume the
15 worst case makes sense since it is left open how a player chooses among the non-
16 dominated strategies. In this article we also consider games where, due to the lack
17 of information of other players’ payoff functions, a player is assumed to pick a one
18 of her non-dominated strategies uniformly at random. For such a manner of deal-
19 ing with imperfect knowledge or uncertainty, we prove that computing the optimal
20 implementation cost is **NP**-hard in general. Analyzing the computational complex-
21 ity of worst-case scenarios turns out to be more intricate; we discovered an error in
22 the approach taken in Monderer and Tennenholtz [2003], and it is unclear how to
23 repair their construction.

24 We introduce the concept of leverage, a measure for the change of behavior a
25 mechanism design can inflict, taking into account the social gain and the implemen-
26 tation cost. Regarding the payments offered by the mechanism designer as some
27 form of insurance, it seems natural that outcomes of a game can be improved at no
28 cost. On the other hand, we show that a malicious mechanism designer can in some
29 cases even reduce the social welfare at no cost. Second, we present algorithms to
30 compute both the beneficial as well as the malicious leverage, and provide evidence
31 that several optimization problems related to the leverage are **NP**-hard.

32 To the best of our knowledge, this is the first work studying malicious mechanism
33 designers which aim at influencing a game based primarily on their creditability.
34 Other types of maliciousness have been studied before in various contexts, espe-
35 cially in cryptography, and it is impossible to provide a complete overview of this
36 literature. Recently, the concept of *BAR games* (Aiyer *et al.* [2005]) has been intro-
37 duced which aims at understanding the impact of altruistic and malicious behav-
38 ior in game theory. Moscibroda *et al.* [2006] extend the virus inoculation game
39 from Aspnes *et al.* [2005] to comprise both selfish and malicious players. A similar
40 model has recently been studied in the context of congestion games (Babaioff *et al.*
41 [2007]). Our work is also related to *Stackelberg theory* Roughgarden [2001] where a
42 fraction of the entire population is orchestrated by a global leader. In contrast to
43 our model, the leader is not bound to offer any incentives to follow her objectives.

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1 In the recent research thread of *combinatorial agencies* (Babaioff *et al.* [2006a,b];
 2 Eidenbenz and Schmid [2009]), a setting is studied where a mechanism designer
 3 seeks to influence the outcome of a game by contracting the players individually;
 4 however, as she is not able to observe the players' actions, the contracts can only
 5 depend on the overall outcome.

6 Our work has also connections to fault-tolerant mechanism design: In Porter
 7 *et al.* [2008], the authors extend the field of mechanism design to take into account
 8 execution uncertainty, where the costs of a player depends on the probabilities of
 9 failure. Apart from incentive-compatible mechanisms, they also give impossibility
 10 results. Moreover there are intriguing touching points with correlated equilibria and
 11 mediated mechanisms, where a mechanism designer can communicate with the play-
 12 ers and suggest (without money) certain subset of the outcomes for example (e.g.,
 13 Monderer and Tennenholtz [2009]); indeed, in Monderer and Tennenholtz [2003]
 14 it is shown that all correlated equilibria can in fact be 0-implemented. Recently,
 15 Bradonjic *et al.* [2009] also introduced the study of a malicious interested party in
 16 the mediator setting.

17 Preliminary versions of this work have been published at the International Con-
 18 ference on Combinatorial Optimization and Applications (Eidenbenz *et al.* [2007b])
 19 and the International Symposium on Algorithms and Computation (Eidenbenz
 20 *et al.* [2007a]). Follow-up work by Moscibroda and Schmid [2009] studies an
 21 application of the theories devised in this article to the domain of throughput
 22 maximization.

23 **1.2. Preliminaries and model**

24 1.2.1. *Game theory*

25 A finite *strategic game* can be described by a tuple $G = (N, X, U)$, where $N =$
 26 $\{1, 2, \dots, n\}$ is the set of *players* and each player $i \in N$ can choose a *strategy*
 27 (action) from the set X_i . The product of all the individual players' strategies is
 28 denoted by $X := X_1 \times X_2 \times \dots \times X_n$. In the following, a particular outcome $x \in X$
 29 is called *strategy profile* and we refer to the set of all other players' strategies of
 30 a given player i by $X_{-i} = X_1 \times \dots \times X_{i-1} \times X_{i+1} \times \dots \times X_n$. An element of
 31 X_i is denoted by x_i , and similarly, $x_{-i} \in X_{-i}$; we may write x_i, x_{-i} to denote
 32 strategy profile $x \in X$ where player i plays x_i and all other players play according
 33 to x_{-i} . Finally, $U = (U_1, U_2, \dots, U_n)$ is an n -tuple of *payoff functions* (utilities),
 34 where $U_i: X \rightarrow \mathbb{R}$ determines player i 's payoff arising from the game's outcome.
 35 The *social gain* of a game's outcome is given by the sum of the individual players'
 36 payoffs at the corresponding strategy profile x , i.e. $gain(x) := \sum_{i=1}^n U_i(x)$. Let
 37 $x_i, x'_i \in X_i$ be two strategies available to Player i . We say that x_i *dominates* x'_i
 38 iff $U_i(x_i, x_{-i}) \geq U_i(x'_i, x_{-i})$ for every $x_{-i} \in X_{-i}$ and there exists at least one x_{-i}
 39 for which a strict inequality holds. x_i is the *dominant* strategy for player i if it
 40 dominates every other strategy $x'_i \in X_i \setminus \{x_i\}$. x_i is a *non-dominated* strategy if
 41 no other strategy dominates it. By $X^* = X_1^* \times \dots \times X_n^*$ we will denote the set of

1 non-dominated strategy profiles, where X_i^* is the set of non-dominated strategies
 2 available to the individual player i . A *strategy profile set* — also called *strategy*
 3 *profile region* — $O \subseteq X$ of G is a subset of all strategy profiles X , i.e., a region in
 4 the payoff matrix consisting of one or multiple strategy profiles. Similarly to X_i and
 5 X_{-i} , we define $O_i := \{x_i | \exists x_{-i} \in X_{-i} \text{ s.t. } (x_i, x_{-i}) \in O\}$ and $O_{-i} := \{x_{-i} | \exists x_i \in$
 6 $X_i \text{ s.t. } (x_i, x_{-i}) \in O\}$.

7 1.2.2. Implementation cost

8 Our model is based on the classic assumption that players are rational and always
 9 choose a non-dominated strategy. Additionally, we assume that players do not col-
 10 lude. We examine the impact of payments to players offered by a *reliable mechanism*
 11 *designer* (an interested third party) who seeks to influence the outcome of a game.
 12 It is assumed that the mechanism designer has complete knowledge of the players'
 13 utilities. By *reliable* we mean that the owed payments will always be acquitted.
 14 Note that this differs from standard mechanism design where a designer (e.g., a
 15 government) defines an interaction for self-motivated parties that will allow it to
 16 obtain some desired goal (such as maximizing revenue or social welfare) taking the
 17 agents' incentives into account, see also the discussion in Monderer and Tennenholtz
 18 [2003]. In many distributed systems, unfortunately, interested parties cannot
 19 control the rules of interactions. A network manager for example cannot simply
 20 change the communication protocols in a given distributed systems in order to lead
 21 to desired behaviors, and a broker cannot change the rules in which goods are sold
 22 by an agency auctioneer to the public.

23 The payments promised by the mechanism designer are described by a tuple of
 24 non-negative payment functions $V = (V_1, V_2, \dots, V_n)$, where $V_i : X \rightarrow \mathbb{R}^+$, i.e., the
 25 payments for player i depend on the strategy Player i selects as well as on the choices
 26 of all other players. Thereby, we assume that the players trust the mechanism
 27 designer to finally pay the promised amount of money, i.e., consider her trustworthy
 28 (*mechanism design by creditability*). The original game $G = (N, X, U)$ is modified
 29 to $G(V) := (N, X, [U + V])$ by these payments, where $[U + V]_i(x) = U_i(x) + V_i(x)$,
 30 that is, each player i obtains the payments of V_i in addition to the payoffs of U_i .
 31 The players' choice of strategies changes accordingly: Each player now selects a
 32 non-dominated strategy in $G(V)$. Henceforth, the set of non-dominated strategy
 33 profiles of $G(V)$ is denoted by $X^*(V)$, and $V(x)$ denotes the sum of all payments
 34 offered to the players when x is the game's outcome, $V(x) = \sum_{i=1}^n V_i(x)$. Observe
 35 that we have made two implicit assumptions: The mechanism designer can observe
 36 the actions chosen by the players and the players can determine the payoffs of all
 37 their strategies and compute the best strategy among them.

38 The mechanism designer's objective is to bring the players to choose a certain
 39 strategy profile, or a set of strategy profiles without spending too much. It is often
 40 cheaper for a mechanism designer to allow for entire region implementations rather
 41 than focusing on a fixed singleton profile. We consider two scenarios leading to

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1 two kinds of implementation cost: *worst-case implementation cost* and *uniform*
2 *implementation cost*.

3 We first study a perfect knowledge scenario where all players know all strat-
4 egy spaces X and payoff functions U , and the mechanism designer calculates with
5 the maximum possible payments for a desired outcome (*worst-case implementation*
6 *cost*). For a desired strategy profile set O , we say that payments V *implement* O if
7 $\emptyset \subset X^*(V) \subseteq O$. V is called (worst-case) *k-implementation* if, in addition $V(x) \leq k$,
8 $\forall x \in X^*(V)$. That is, the players' non-dominated strategies are within the desired
9 strategy profile, and the payments do not exceed k for any possible outcome. More-
10 over, V is an *exact k-implementation* of O if all strategies of O are non-dominated
11 in the resulting game, i.e., $X^*(V) = O$ and $V(x) \leq k \forall x \in X^*(V)$. The cost $k(O)$ of
12 implementing O is the lowest of all non-negative numbers q for which there exists a
13 q -implementation. If an implementation meets this lower bound, it is optimal, i.e., V
14 is an *optimal implementation* of O if V implements O and $\max_{x \in X^*(V)} V(x) = k(O)$.
15 The cost $k^*(O)$ of implementing O exactly is the smallest non-negative number q
16 for which there exists an exact q -implementation of O . V is an *optimal exact imple-*
17 *mentation* of O if it implements O exactly and requires cost $k^*(O)$. The set of all
18 implementations of O will be denoted by $\mathcal{V}(O)$, and the set of all exact implemen-
19 tations of O by $\mathcal{V}^*(O)$. Finally, a strategy profile set $O = \{z\}$ of cardinality one —
20 consisting of only one strategy profile — is called a *singleton*. Clearly, for singletons
21 it holds that non-exact and exact k -implementations are equivalent. For simplic-
22 ity's sake we often write z instead of $\{z\}$. Observe that only subsets of X which
23 are in $2^{X_1} \times 2^{X_2} \times \dots \times 2^{X_n}$, i.e., the Cartesian product of subsets of the players'
24 strategies, can be implemented exactly. We call such a subset of X a *rectangular*
25 *strategy profile set*.¹ In conclusion, for the worst-case implementation cost, we have
26 the following definitions.

27 **Definition 1 (Worst-Case Cost and Exact Worst-Case Cost).** The *worst-*
28 *case implementation cost* of a strategy profile set O is denoted by $k(O) :=$
29 $\min_{V \in \mathcal{V}(O)} \{\max_{z \in X^*(V)} V(z)\}$. A strategy profile set O has *exact worst-case imple-*
30 *mentation cost* $k^*(O) := \min_{V \in \mathcal{V}^*(O)} \{\max_{z \in X^*(V)} V(z)\}$.

31 In a second scenario, we assume that a player i is aware of all strategy spaces
32 X , but the player only knows her own utilities U_i rather than all players' utili-
33 ties U . Without having any indication of what the others will play we presume a
34 player chooses one of the non-dominated strategies uniformly at random. As a con-
35 sequence, all strategy profiles in the non-dominated region $X^*(V)$ have the same
36 probability of being picked and the mechanism designer can calculate an expected
37 implementation cost. (An equivalent model would be a setting where the mecha-
38 nism designer is less anxious, and makes the simplifying assumption that players
39 sample the strategy rather than going for the worst-case.) We define the uniform

¹Note that within our model where payments are made to individual players in different profiles, non-dominated profile sets will always be of rectangular shape.

1 cost of an implementation V as the *average* of all strategy profiles' possible cost
2 in $X^*(V)$.

3 **Definition 2 (Uniform Cost and Exact Uniform Cost).** A strategy profile
4 set O has *uniform implementation cost* $k_{UNI}(O) := \min_{V \in \mathcal{V}(O)} \{\text{avg}_{z \in X^*(V)} V(z)\}$
5 where avg is defined as $\text{avg}_{x \in X} f(x) := 1/|X| \cdot \sum_{x \in X} f(x)$. A strategy profile set O
6 has *exact uniform implementation cost* $k_{UNI}^*(O) := \min_{V \in \mathcal{V}^*(O)} \{\text{avg}_{z \in X^*(V)} V(z)\}$.

7 1.2.3. Leverage

8 With rational players, mechanism designers can implement any desired outcomes
9 if they offer high enough payments. The natural question that arises from this
10 insight is for which games it actually makes sense to take influence at all, and
11 which behavior the mechanism designer should implement in order to maximize
12 her own utility. To answer this question we need to model the mechanism designer
13 herself, and define the interests she has in the outcome of the game. In this work,
14 we examine two diametrically opposed models of interested third parties. The first
15 one is *benevolent* towards the participants of the game, and the other one *malicious*.
16 While the former is interested in increasing a game's social gain, the latter seeks
17 to minimize the players' welfare.² We define a measure indicating whether the
18 mechanism of implementation enables them to modify a game in a favorable way
19 such that their gain exceeds the manipulation's cost. We call these measures the
20 *leverage* and *malicious leverage*, respectively. In the following, we will often write
21 “(malicious) leverage” signifying both leverage and malicious leverage.

22 As the concept of leverage depends on the implementation cost, we examine
23 the *worst-case* and the *uniform* leverage. The worst-case leverage is a lower bound
24 on the mechanism designer's influence: We assume that without the additional
25 payments, the players choose a strategy profile in the original game where the
26 social gain is maximal, while in the modified game, they select a strategy profile
27 among the newly non-dominated profiles where the difference between the social
28 gain and the mechanism designer's cost is minimized. The value of the leverage is
29 given by the net social gain achieved by this implementation minus the amount of
30 money the mechanism designer had to spend. For malicious mechanism designers
31 we have to invert signs and swap max and min. Moreover, the payments made
32 by the mechanism designer have to be subtracted twice, because for a malicious
33 mechanism designer, the money received by the players are considered a loss.

Definition 3 (Worst-Case Leverage). The *leverage* of a strategy profile set O
is $LEV(O) := \max\{0, lev(O)\}$, where

$$lev(O) := \max_{V \in \mathcal{V}(O)} \left\{ \min_{z \in X^*(V)} \{U(z) - V(z)\} \right\} - \max_{x^* \in X^*} U(x^*).$$

²Note that our terminology assumes the perspective of the players, i.e., if a mechanism designer acts contrary to their utilities, it is called “malicious”. Depending on the game, a malicious mechanism designer's goal to punish the players can be morally upright (as illustrated in the introductory example).

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1 Here $U(z)$ refers to the total utility of the players in profile z and $V(z)$ is the total
2 amount of payments.

Definition 4 (Malicious Worst-Case Leverage). The *malicious leverage* of a strategy profile set O is $MLEV(O) := \max\{0, mlev(O)\}$, where

$$mlev(O) := \min_{x^* \in X^*} U(x^*) - \min_{V \in \mathcal{V}(O)} \left\{ \max_{z \in X^*(V)} \{U(z) + 2V(z)\} \right\}.$$

3 Observe that according to our definitions, leverage values are always non-
4 negative, as a mechanism designer has no incentive to manipulate a game if she will
5 lose money. If the desired set consists only of one strategy profile z , i.e., $O = \{z\}$,
6 we will speak of the *singleton* leverage. Similarly to the (worst-case) leverage, we
7 define the uniform leverage.

Definition 5 (Uniform Leverage). The *uniform leverage* of a strategy profile set O is defined as $LEV_{UNI}(O) := \max\{0, lev_{UNI}(O)\}$, where

$$lev_{UNI}(O) := \max_{V \in \mathcal{V}(O)} \left\{ \text{avg}_{z \in X^*(V)} (U(z) - V(z)) \right\} - \text{avg}_{x^* \in X^*} U(x^*).$$

Definition 6 (Malicious Uniform Leverage). The *malicious uniform leverage* of a strategy profile set O is $MLEV_{UNI}(O) := \max\{0, mlev_{UNI}(O)\}$, where

$$mlev_{UNI}(O) := \text{avg}_{x^* \in X^*} U(x^*) - \min_{V \in \mathcal{V}(O)} \left\{ \text{avg}_{z \in X^*(V)} \{U(z) + 2V(z)\} \right\}.$$

8
9 We define the *exact (uniform) leverage* $LEV^*(O)$ and the *exact (uniform) mali-*
10 *cious leverage* $MLEV^*(O)$ by simply changing $\mathcal{V}(O)$ to $\mathcal{V}^*(O)$ in the definition
11 of $LEV_{(UNI)}(O)$ and in the definition of $MLEV_{(UNI)}(O)$. Thus, the exact (uni-
12 form) (malicious) leverage measures a set's leverage if the interested party may
13 only promise payments which implement O exactly. Finally, the (uniform) (mali-
14 cious) leverages of an entire game $G = (N, X, U)$ are defined as the (uniform)
15 (malicious) leverages of X , e.g., $LEV(G) := LEV(X)$.

16 **1.3. Organization**

17 This article is organized in two major sections. Section 2 investigates implementa-
18 tion *costs* and its computation complexity and we present algorithms for finding
19 incentive compatible implementations of a desired set of outcomes. Section 3 then
20 discusses the concept of leverage in games. We analyze the leverage complexities
21 and present algorithms for computing the “potential” of such game manipulations.
22 The article concludes with a discussion of the contributions.

2. Implementation Cost

The notion of k -implementations is introduced in Monderer and Tennenholtz [2003] to denote mechanisms that manipulate the players' behavior with payments of total value at most k . For the smallest implementable units of a game, singletons, they derived a closed formula for the minimal costs k needed to implement it. This formula builds on the fact that in order to implement a strategy profile $z \in X$, for each player i , strategy z_i must be the dominant strategy for i in the game $G(V)$ that combines the original payoffs with the offered payments. To achieve dominance $U_i(z) + V_i(z)$ must be at least as large as any payoff $U_i(x_i, z_{-i})$ of any other strategy $x_i \in X_i$, all other payments $V_i(z_i, x_{-i})$ can be chosen high enough to yield $U_i(z_i, x_{-i}) + V_i(z_i, x_{-i}) > U_i(x_i, x_{-i})$ for all $x_i \neq z_i, x_{-i} \neq z_{-i}$.

Theorem 1 (Monderer and Tennenholtz [2003]). *Let $G = (N, X, U)$ be a game with at least two strategies for every player. Every strategy profile z has an implementation V , and its implementation cost amounts to*

$$k(z) = \sum_{i=1}^n \max_{x_i \in X_i} (U_i(x_i, z_{-i}) - U_i(z_i, z_{-i})).$$

Furthermore, observe that z constitutes a Nash equilibrium if and only if it holds for every player $i \in N$, $\max_{x_i \in X_i} (U_i(x_i, z_{-i}) - U_i(z_i, z_{-i})) = 0$. As a corollary to Theorem 1 we get that a strategy profile z is a Nash equilibrium if and only if z has a 0-implementation. This remarkable result by Monderer and Tennenholtz [2003] implies that some outcomes can be implemented without spending anything. For a discussion of exact 0-implementations of profile sets, we refer the reader to Eidenbenz *et al.* [2007b].

Note that in general there are strategy profile regions for which it is cheaper to implement the entire region rather than a singleton within that region. Hence, it is worthwhile for a mechanism designer not to be too restrictive in what should be implemented. For example, if several outcomes are acceptable (and not just a singleton), better implementations may exist (e.g., in the game depicted in Fig. 2).

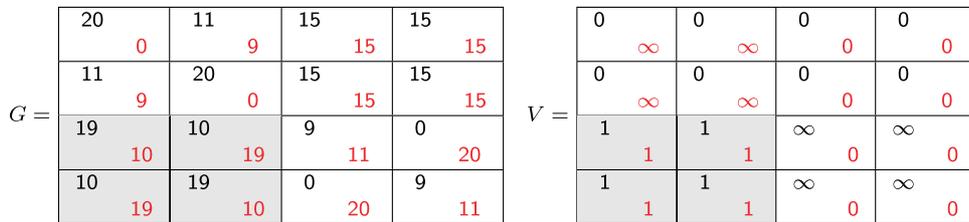


Fig. 2. 2-player game where O 's optimal implementation V yields a region $|X^*(V)| > 1$. Each singleton o in the region O consisting of the four bottom left profiles has cost $k(o) = 11$ whereas V implements O at cost 2. This example can be generalized to an arbitrarily large difference in the implementation cost between a singleton and a region in the worst case.

1 **2.1. Worst case implementation cost**

2 We begin by studying exact implementations where the mechanism designer aims
 3 at implementing an *entire* strategy profile region. Exact region implementations
 4 are computationally cheaper to find compared to general region implementations,
 5 as calculating and comparing all the possible subregions is time-consuming. Subse-
 6 quently, we examine general k -implementations.

7 2.1.1. *Exact implementation*

8 Recall that the matrix V is an exact k -implementation of a strategy region O iff
 9 $X^*(V) = O$ and $\sum_{i=1}^n V_i(x) \leq k \forall x \in X^*(V)$, i.e. each strategy O_i is part of the set
 10 of player i 's non-dominated strategies for all Players i . We present the first correct
 11 algorithm to find such implementations.

12 **Algorithm and Complexity.** Recall that in our model each player classifies
 13 the strategies available to her as either dominated or non-dominated. Thereby,
 14 each dominated strategy $x_i \in X_i \setminus X_i^*$ is dominated by at least one non-dominated
 15 strategy $x_i^* \in X_i^*$. In other words, a game determines for each player i a relation M_i^G
 16 from dominated to non-dominated strategies, $M_i^G : X_i \setminus X_i^* \rightarrow X_i^*$, where $M_i^G(x_i) =$
 17 x_i^* states that $x_i \in X_i \setminus X_i^*$ is dominated by $x_i^* \in X_i^*$. See Fig. 3 for an example.

18 When implementing a strategy profile region O exactly, the mechanism designer
 19 creates a modified game $G(V)$ with a new relation $M_i^V : X_i \setminus O_i \rightarrow O_i$ such that
 20 all strategies outside O_i map to at least one strategy in O_i . Therewith, the set
 21 of all newly non-dominated strategies of player i must constitute O_i . As every
 22 $V \in \mathcal{V}^*(O)$ determines a set of relations $M^V := \{M_i^V : i \in N\}$, there must
 23 be a set M^V for every V implementing O optimally as well. If we are given
 24 such an optimal relation set M^V without the corresponding optimal exact imple-
 25 mentation, we can compute a V with minimal payments and the same relation
 26 M^V , i.e., given an optimal relation we can find an optimal exact implemen-
 27 tation. As an illustrating example, assume an optimal relation set for G with
 28 $M_i^G(x_{i1}^*) = o_i$ and $M_i^G(x_{i2}^*) = o_i$. Thus, we can compute V such that o_i must
 29 dominate x_{i1}^* and x_{i2}^* in $G(V)$, namely, the condition $U_i(o_i, o_{-i}) + V_i(o_i, o_{-i}) \geq$
 30 $\max_{s \in (x_{i1}^*, x_{i2}^*)} (U_i(s, o_{-i}) + V_i(s, o_{-i}))$ must hold $\forall o_{-i} \in O_{-i}$. In an optimal imple-
 31 mentation, Player i is not offered payments for strategy profiles of the form

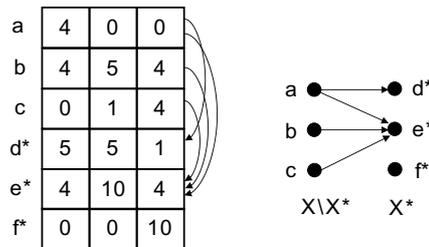


Fig. 3. Game from a single player's point of view with the corresponding relation of dominated ($X_i \setminus X_i^* = \{a, b, c\}$) to non-dominated strategies ($X_i^* = \{d^*, e^*, f^*\}$).

1 (\bar{o}_i, x_{-i}) where $\bar{o}_i \in X_i \setminus O_i$, $x_{-i} \in X_{-i}$. Hence, the condition above can be
 2 simplified to $V_i(o_i, o_{-i}) = \max(0, \max_{s \in \{x_{i1}^*, x_{i2}^*\}} (U_i(s, o_{-i})) - U_i(o_i, o_{-i}))$. Let
 3 $S_i(o_i) := \{s \in X_i \setminus O_i \mid M_i^V(s) = o_i\}$ be the set of strategies where M^V cor-
 4 responds to an optimal exact implementation of O . Then, an implementation
 5 V with $V_i(\bar{o}_i, x_{-i}) = 0$, $V_i(o_i, \bar{o}_{-i}) = \infty$ for any Player i , and $V_i(o_i, o_{-i}) =$
 6 $\max\{0, \max_{s \in S_i(o_i)} (U_i(s, o_{-i}))\} - U_i(o_i, o_{-i})$ is an optimal exact implementation of
 7 O as well. Therefore, the problem of finding an optimal exact implementation V of O
 8 corresponds to the problem of finding an optimal set of relations $M_i^V : X_i \setminus O_i \rightarrow O_i$.

9 Our algorithm $\mathcal{ALG}_{\text{exact}}$ (cf. Algorithm 1) exploits this fact and constructs an
 10 implementation V for all possible relation sets, checks the cost that V would entail,
 11 and returns the lowest cost found. The computation is done for one player after the
 12 other, recursively. Note that V has reference semantics in Algorithm 1.

Algorithm 1 Exact k -Implementation ($\mathcal{ALG}_{\text{exact}}$)

Input: Game G , rectangular region O with $O_{-i} \subset X_{-i} \forall i$

Output: $k^*(O)$

- 1: $V_i(x) := 0, W_i(x) := 0 \forall x \in X, i \in N$;
- 2: $V_i(o_i, \bar{o}_{-i}) := \infty \forall i \in N, o_i \in O_i, \bar{o}_{-i} \in X_{-i} \setminus O_{-i}$;
- 3: compute X^* ;
- 4: **return** ExactK(V, n);

ExactK(V, i):

Input: payments V , current player i

Output: $k^*(O)$ for $G(V)$

- 1: **if** $|X_i^*(V) \setminus O_i| > 0$ **then**
 - 2: $s :=$ any strategy in $X_i^*(V) \setminus O_i$; $k_{\text{best}} := \infty$;
 - 3: **for all** $o_i \in O_i$ **do**
 - 4: **for all** $o_{-i} \in O_{-i}$ **do**
 - 5: $W_i(o_i, o_{-i}) := \max(0, U_i(s, o_{-i}) - (U_i(o_i, o_{-i}) + V_i(o_i, o_{-i})))$;
 - 6: $k :=$ ExactK($V + W, i$);
 - 7: **if** $k < k_{\text{best}}$ **then**
 - 8: $k_{\text{best}} := k$;
 - 9: **for all** $o_{-i} \in O_{-i}$ **do**
 - 10: $W_i(o_i, o_{-i}) := 0$;
 - 11: **return** k_{best} ;
 - 12: **else if** $i > 1$ **then**
 - 13: **return** ExactK($V, i - 1$);
 - 14: **else**
 - 15: **return** $\max_{o \in O} \sum_i V_i(o)$;
-

Theorem 2. $\mathcal{ALG}_{\text{exact}}$ computes a strategy profile region's optimal exact implementation cost in time

$$O\left(|X|^2 \max_{i \in N} (|O_i|^{n|X_i^* \setminus O_i| - 1}) + n|O| \max_{i \in N} (|O_i|^{n|X_i^* \setminus O_i|})\right).$$

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1 Note that $\mathcal{ALG}_{\text{exact}}$ has a large time complexity. In fact, a faster algo-
 2 rithm for this problem, called *Optimal Perturbation Algorithm* has been presented
 3 in Monderer and Tennenholtz [2003]. In a nutshell, this algorithm proceeds as fol-
 4 lows: After initializing V similarly to our algorithm, the values of the region O in
 5 the matrix V are increased slowly for every Player i , i.e., by all possible differ-
 6 ences between a player's payoffs in the original game. The algorithm terminates as
 7 soon as all strategies in $X_i^* \setminus O_i$ are dominated. Unfortunately, this algorithm does
 8 not always return an optimal implementation. Sometimes, it increases the values
 9 unnecessarily. An example demonstrating that the optimal perturbation algorithm
 10 presented in Monderer and Tennenholtz [2003] is not correct is the following game
 11 G with X^* and O and payments V_{OPT} , $V_{PERTURB}$.

G		V_{OPT}		$V_{PERTURB}$	
2	0	2	5	2	5
0	0	0	0	3	0
0	2	0	5	2	5
0	3	3	0	3	0
4	0	0	0	0	0
0	0	5	0	5	0

12

13 As can be verified easily, V_{OPT} implements O with cost $k = 3$. The matrix
 14 $V_{PERTURB}$ computed by the optimal perturbation algorithm implements O as well,
 15 however, it has cost $k = 5$.

16 Not only does this leave us without a polynomial algorithm, we even conjecture
 17 that the problem is inherently hard and that deciding whether an k -exact imple-
 18 mentation exists is **NP**-hard. Although we did not succeed in proving **NP**-hardness
 19 we have reason to believe so as we can show the arguably easier, and closely related
 20 problem of finding the exact uniform implementation cost of a strategy region to
 21 be **NP**-hard (Theorem 3).

22 **Conjecture 1.** *Finding an optimal exact implementation of a strategy region is*
 23 ***NP**-hard.*

24 The study of exact implementation cost was introduced by Monderer and Tennen-
 25 holtz [2003] primarily because it seems easier to compute the exact implementation
 26 cost of a region O than its non-exact cost. Computing O 's non-exact cost implicitly
 27 computes at least the optimal subregion's exact cost, potentially the exact cost
 28 of all subsets of O since the algorithm has to discover that no other subregion has
 29 lower implementation cost. Unfortunately, although we experienced that computing
 30 exact cost is computationally easier than computing non-exact cost, it still seems
 31 infeasible to do so in polynomial time.

32 2.1.2. *Non-exact implementation*

33 In contrast to exact implementations where the complete set of strategy profiles
 34 O must be non-dominated, the additional payments in non-exact implementations

1 only have to ensure that a *subset* of O is the newly non-dominated region. Obviously,
 2 it matters which subset this is. Knowing that a subset $O' \subseteq O$ bears optimal cost,
 3 we could find $k(O)$ by computing $k^*(O')$. As we conjectured that computing exact
 4 cost is in **NP** we get the following:

5 **Conjecture 2.** *Finding an optimal implementation of a strategy region is*
 6 **NP-hard**.

7 Apart from the fact that finding an optimal implementation includes solving the —
 8 believed to be **NP-hard** — optimal exact implementation cost problem for at least
 9 one subregion of O , finding this subregion might also be **NP-hard** even if the
 10 exact implementation cost problem shows to be in **P** since there are exponen-
 11 tially many possible subregions. In fact, a reduction from the SAT problem is pre-
 12 sented in Monderer and Tennenholtz [2003]. The authors show how to construct a
 13 2-person game in polynomial time given a CNF formula such that the game has
 14 a 2-implementation if and only if the formula has a satisfying assignment. How-
 15 ever, their proof is not correct: While there indeed exists a 2-implementation for
 16 every satisfiable formula, it can be shown that 2-implementations also exist for non-
 17 satisfiable formulas. E.g., strategy profiles $(x_i, x_i) \in O$ are always 1-implemen-
 18 table. Unfortunately, we were not able to correct their proof. However, we conjecture
 19 the problem to be **NP-hard**, i.e., we assume that no algorithm can do much bet-
 20 ter than performing a brute force computation of the exact implementation cost
 21 (cf. Algorithm 1) of all possible subsets, unless **NP** = **P**. Note that we give a
 22 reduction from SET COVER for the uniform implementation cost in the following
 23 section.

24 2.2. Uniform implementation cost

25 In the uniform model, we assume non-dominated strategy profiles are played with
 26 the same probability. This assumption is reasonable in settings where players have
 27 imperfect knowledge and only know their own utility function rather than all play-
 28 ers' utilities. Without any indication of what the others will play, it seems a player's
 29 natural strategy to mix among the non-dominated pure strategies uniformly at ran-
 30 dom yielding a uniform probability distribution over the non-dominated strategy
 31 profiles. Note that this assumption can be modeled either on the level of the players
 32 or on the level of the mechanism designer. We either presume the players to adopt
 33 a certain behavior or we presume the mechanism designer to make some assump-
 34 tions on the players' behavior. The argument supporting the uniform assumption
 35 stated above reasons on the level of the players' behavior. To reason on the latter
 36 level we could think of the mechanism designer as willing to take risks and presume
 37 her to anticipate uniform rather than worst case costs regardless of the scope of
 38 information available to the players.

39 In the following we show that it is **NP-hard** to compute the uniform implemen-
 40 tation cost for both the non-exact and the exact case. We devise game configurations

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	e_1	e_2	e_3	e_4	e_5	d	r
e_1	5	0	0	0	0	1	0
e_2	0	5	0	0	0	1	0
e_3	0	0	5	0	0	1	0
e_4	0	0	0	5	0	1	0
e_5	0	0	0	0	5	1	0
s_1	5	0	0	5	0	0	0
s_2	0	5	0	5	0	0	0
s_3	0	5	5	0	5	0	0
s_4	5	5	5	0	0	0	0

Fig. 4. Payoff matrix for player 1 in a game which reduces the SET COVER problem instance $SC = (\mathcal{U}, \mathcal{S})$ where $\mathcal{U} = \{e_1, e_2, e_3, e_4, e_5\}$, $\mathcal{S} = \{S_1, S_2, S_3, S_4\}$, $S_1 = \{e_1, e_4\}$, $S_2 = \{e_2, e_4\}$, $S_3 = \{e_2, e_3, e_5\}$, $S_4 = \{e_1, e_2, e_3\}$ to the problem of computing $k_{UNI}^*(O)$. The optimal exact implementation V of O in this sample game adds a payment V_1 of 1 to the strategy profiles (s_1, d) and (s_3, d) , implying that the two sets S_1 and S_3 cover \mathcal{U} optimally.

1 which reduce SET COVER to the problem of finding an implementation of a strat-
2 egy profile set with optimal uniform cost.

3 **Theorem 3.** *In games with at least two players, the problem of finding a strategy*
4 *profile set's exact uniform implementation cost is NP-hard.*

5 **Proof.** For a given universe \mathcal{U} of l elements $\{e_1, e_2, \dots, e_l\}$ and m subsets $\mathcal{S} =$
6 $\{S_1, S_2, \dots, S_m\}$, with $S_i \subset \mathcal{U}$, SET COVER is the problem of finding the minimal
7 collection of S_i 's which contains each element $e_i \in \mathcal{U}$. We assume without loss
8 of generality that $\nexists(i \neq j): S_i \subset S_j$. Given a SET COVER problem instance
9 $SC = (\mathcal{U}, \mathcal{S})$, we can efficiently construct a game $G = (N, X, U)$ where $N = \{1, 2\}$,
10 $X_1 = \{e_1, e_2, \dots, e_l, s_1, s_2, \dots, s_m\}$, and $X_2 = \{e_1, e_2, \dots, e_l, d, r\}$. Each strategy
11 e_j corresponds to an element $e_j \in \mathcal{U}$, and each strategy s_j corresponds to a set
12 S_j . Player 1's payoff function U_1 is defined as follows: $U_1(e_i, e_j) := m + 1$ if $i = j$
13 and 0 otherwise, $U_1(s_i, e_j) := m + 1$ if $e_j \in S_i$ and 0 otherwise, $U_1(e_i, d) := 1$,
14 $U_1(s_i, d) := 0$, $U_1(x_1, r) := 0 \forall x_1 \in X_1$. Player 2 has a payoff of 0 when playing r
15 and 1 otherwise. In this game, strategies e_j are not dominated for Player 1 because
16 in column d , $U_1(e_j, d) > U_1(s_i, d)$, $\forall i \in \{1, \dots, m\}$. The set O we would like to
17 implement is $\{(x_1, x_2) | x_1 = s_i \wedge (x_2 = e_i \vee x_2 = d)\}$. See Fig. 3 for an example. Let
18 $Q = \{Q_1, Q_2, \dots, Q_k\}$, where each Q_j corresponds to an S_i . We now claim that Q is
19 an optimal solution for a SET COVER problem, an optimal exact implementation
20 V of O in the corresponding game has payments $V_1(s_i, d) := 1$ if $Q_i \in Q$ and 0
21 otherwise, and all payments $V_1(s_i, e_j)$ equal 0.

22 Note that by setting $V_1(s_i, d)$ to 1, strategy s_i dominates all strategies e_i which
23 correspond to an element in S_i . Thus, our payment matrix makes all strategies e_i

1 of Player 1 dominated since any strategy e_i representing element e_i is dominated
 2 by the strategies s_j corresponding to S_j which cover e_i in the minimal covering set.
 3 (If $|S_j| = 1$, s_j gives only equal payoffs in $G(V)$ to those of e_i in the range of O_2 .
 4 However, s_j can be made dominating e_i by increasing s_j 's payments $V_1(s_j, r)$ in
 5 the extra column r .) If there are any strategies s_i dominated by other strategies s_j ,
 6 we can make them non-dominated by adjusting the payments $V_1(s_i, r)$ for column
 7 r . Hence, any solution of SC corresponds to a valid exact implementation of O .

8 It remains to show that such an implementation is indeed optimal and there
 9 are no other optimal implementations not corresponding to a minimal covering set.
 10 Note that by setting $V_1(s_i, d) := 1$ and $V_1(s_i, r) > 0$ for all s_i , all strategies e_j
 11 are guaranteed to be dominated and V implements O exactly with uniform cost
 12 $\text{avg}_{o \in O} V(o) = m/|O|$. If an implementation had a positive payment for any strategy
 13 profile of the form (s_i, e_j) , it would cost at least $m + 1$ to have an effect. However,
 14 a positive payment greater than m yields a larger. Thus, an optimal V has positive
 15 payments inside set O only in column d . By setting $V_1(s_i, d)$ to 1, s_i dominates
 16 the strategies e_j which correspond to the elements in S_i , due to our construction.
 17 An optimal implementation has a minimal number of 1s in column d . This can be
 18 achieved by selecting those rows s_i ($V_1(s_i, d) := 1$), which form a minimal covering
 19 set and as such all strategies e_i of Player 1 are dominated at minimal cost. Our
 20 reduction can be generalized for $n > 2$ by simply adding players with only one
 21 strategy and zero payoffs in all strategy profiles. \square

22 **Theorem 4.** *In games with at least three players, the problem of finding a strategy*
 23 *profile set's non-exact uniform implementation cost is NP-hard.*

24 **Proof.** We give a similar reduction of SET COVER to the problem of com-
 25 puting $k_{UNI}(O)$ by extending the setup we used for proving the exact case. We
 26 add a third player and show NP-hardness for $n = 3$ first and indicate how
 27 the reduction can be adapted for games with $n > 3$. Given a SET COVER
 28 problem instance $SC = (\mathcal{U}, \mathcal{S})$, we can construct a game $G = (N, X, U)$ where
 29 $N = \{1, 2, 3\}$, the strategies for the players are $X_1 = \{e_1, e_2, \dots, e_l, s_1, s_2, \dots, s_m\}$,
 30 $X_2 = \{e_1, e_2, \dots, e_l, s_1, s_2, \dots, s_m, d, r\}$ and $X_3 = \{a, b\}$. Again, each strategy e_j
 31 corresponds to an element $e_j \in \mathcal{U}$, and each strategy s_j corresponds to a set S_j . In
 32 the following, we use ‘ $_$ ’ in profile vectors as a placeholder for any possible strategy.
 33 Player 1's payoff function U_1 is defined as follows: $U_1(e_i, e_j, _) := (m + l)^2$ if $i = j$
 34 and 0 otherwise, $U_1(e_i, s_j, _) := 0$, $U_1(s_i, e_j, _) := (m + l)^2$ if $e_j \in S_i$ and 0 otherwise,
 35 $U_1(s_i, s_j, _) := 0$ if $i = j$ and $(m + l)^2$ otherwise, $U_1(e_i, d, _) := 1$, $U_1(s_i, d, _) := 0$,
 36 $U_1(_ , r, _) := 0$. Player 2 has a payoff of $(m + l)^2$ for any strategy profile of the form
 37 $(s_i, s_i, _)$ and 0 for any other strategy profile. Player 3 has a payoff of $m + l + 2$ for
 38 strategy profiles of the form (s_i, s_i, b) , a payoff of 2 for profiles (s_i, e_i, b) and profiles
 39 (s_i, s_j, b) , $i \neq j$, and a payoff of 0 for any other profile. The set O we would like to
 40 implement is $\{(x_1, x_2, x_3) | x_1 = s_i \wedge (x_2 = e_i \vee x_2 = s_i \vee x_2 = d) \wedge (x_3 = a)\}$.
 41 See Fig. 5 for an example. First, note the fact that any implementation of O will

	e_1	e_2	e_3	e_4	e_5	s_1	s_2	s_3	s_4	d	r
e_1	81	0	0	0	0	0	0	0	0	1	0
e_2	0	81	0	0	0	0	0	0	0	0	0
e_3	0	0	81	0	0	0	0	0	0	0	0
e_4	0	0	0	81	0	0	0	0	0	0	0
e_5	0	0	0	0	81	0	0	0	0	0	0
s_1	81	0	0	81	0	0	81	81	81	0	0
s_2	0	81	0	81	0	81	0	81	81	0	0
s_3	0	81	81	0	81	81	0	81	81	0	0
s_4	81	0	81	0	0	81	81	0	81	0	0

	e_1	e_2	e_3	e_4	e_5	s_1	s_2	s_3	s_4	d	r
e_1	0	0	0	0	0	0	0	0	0	0	0
e_2	0	0	0	0	0	0	0	0	0	0	0
e_3	0	0	0	0	0	0	0	0	0	0	0
e_4	0	0	0	0	0	0	0	0	0	0	0
e_5	0	0	0	0	0	0	0	0	0	0	0
s_1	2	2	2	2	2	11	2	2	2	0	0
s_2	2	2	2	2	2	2	11	2	2	0	0
s_3	2	2	2	2	2	2	2	11	2	0	0
s_4	2	2	2	2	2	2	2	2	11	0	0

Fig. 5. Payoff matrix for Players 1 and 2 given Player 3 chooses a and payoff matrix for Player 3 when she plays strategy b in a game which reduces a SET COVER instance $SC = (\mathcal{U}, \mathcal{S})$ where $\mathcal{U} = \{e_1, e_2, e_3, e_4, e_5\}$, $\mathcal{S} = \{S_1, S_2, S_3, S_4\}$, $S_1 = \{e_1, e_4\}$, $S_2 = \{e_2, e_4\}$, $S_3 = \{e_2, e_3, e_5\}$, $S_4 = \{e_1, e_2, e_3\}$ to the problem of computing $k_{UNI}(\mathcal{O})$. Every implementation V of \mathcal{O} in this game needs to add any positive payment in the second matrix to V_3 , i.e. $V_3(x_1, x_2, a) = U_3(x_1, x_2, b)$, in order to convince Player 3 of playing strategy a . An optimal implementation adds a payment V_1 of 1 to the strategy profiles (s_1, d, a) and (s_3, d, a) , implying that the two sets S_1 and S_3 cover \mathcal{U} optimally in the corresponding SET COVER problem.

1 have $V_3(o_1, o_2, a) \geq U_3(o_1, o_2, b)$, in order to leave Player 3 no advantage playing
 2 b instead of a . In fact, setting $V_3(o_1, o_2, a) = U_3(o_1, o_2, b)$ suffices. (Setting any
 3 $V_3(a, \bar{o}_{-3}) > U_3(b, \bar{o}_{-3})$ where \bar{o}_{-3} is outside \mathcal{O} lets Player 3 choose strategy a .)
 4 Also note that for Player 2, \mathcal{O}_2 can be made non-dominated without offering any
 5 payments inside \mathcal{O} , e.g., set $V_2(e_i, e_j, -) = 1$ and $V_2(e_i, d, -) = 1$.

6 Analogously to the exact case's proof, we claim that iff $Q = \{Q_1, Q_2, \dots, Q_k\}$,
 7 where each Q_j corresponds to an S_i , is an optimal solution for a SET COVER
 8 problem, there exists an optimal exact implementation V of \mathcal{O} in the corresponding
 9 game. This implementation selects a row s_i ($V_1(s_i, d, a) = 1$), if $Q_i \in Q$ and does not
 10 select s_i ($V_1(s_i, d, a) = 0$) otherwise. All other payments V_1 inside \mathcal{O} are 0. Player 2's
 11 payments $V_2(o)$ are 0 for all $o \in \mathcal{O}$ and player 3's payoffs are set to $V_3(o_1, o_2, a) =$
 12 $U_3(o_1, o_2, b)$. A selected row s_i contributes $\text{cost}_{s_i} = (3(l+m) + 1)/(l+m+1)$. A
 13 non-selected row s_j contributes $\text{cost}_{s_j} = (3(l+m))/(l+m+1) < \text{cost}_{s_i}$. Thus
 14 including non-selected rows in $X^*(V)$ can be profitable. Selecting all rows s_i yields
 15 a correct implementation of \mathcal{O} with uniform cost $\text{avg}_{i=1}^m \text{cost}_{s_i} = (3(l+m) + 1)/$
 16 $(l+m+1) < 3$.

17 In fact, the game's payoffs are chosen such that it is not worth implementing any
 18 set smaller than \mathcal{O} . We show for every set smaller than \mathcal{O} , that its exact uniform
 19 implementation cost is strictly larger. Assume a set yielding lower cost implements
 20 α strategies for Player 1, β strategies e_i and γ strategies s_j for Player 2. Note that
 21 implementing Player 2's strategy d is profitable if $\beta + \gamma > 0$, as it adds α to the
 22 denominator and at most α to the numerator of the implementation cost of sets
 23 without d . Consequently, there are three cases to consider: (i) $\beta \neq 0, \gamma = 0$: The
 24 costs add up to $\sum_{o \in \mathcal{O}} (V_1(o) + V_2(o) + V_3(o))/|\mathcal{O}| \geq (1 + (m+l)^2 + 2\alpha\beta)/(\alpha(\beta+1))$,
 25 which is greater than 3, since $\alpha \leq m, \beta \leq l$. (ii) $\beta = 0, \gamma \neq 0$: The aggregated
 26 cost is at least $(1 + \alpha(m+l) + 2\alpha\gamma)/(\alpha(\gamma+1))$, which is also greater than 3.

(iii) $\beta \neq 0, \gamma \neq 0$: Assume there are κ sets necessary to cover U . Hence the sum of the payments in column d is at least κ . In this case, the cost amounts to $(\kappa + \alpha(m+l) + 2\alpha(\beta + \gamma))/(\alpha(\beta + \gamma + 1)) = 2 + (m+l-2 + \kappa/\alpha)/(\beta + \gamma + 1) \geq k^*(O)$. Equality only holds if $\alpha = \gamma = m$ and $\beta = l$. We can conclude that O has to be implemented exactly in order to obtain minimal cost.

Therefore, an optimal implementation yields $X^*(V) = O$ with the inalienable payments to Player 3 and a minimal number of 1-payments to Player 1 for strategy profiles (s_i, d, a) such that every e_j is dominated by at least one s_i . The number of 1-payments is minimal if the selected rows correspond to a minimal covering set, and the claim follows.

Note that a similar SET COVER reduction can be found for games with more than three players. Simply add players to the described 3-player game with only one strategy. \square

Due to the nature of the reduction the inapproximability results of SET COVER (Alon *et al.* [2006]; Feige [1998]) carry over to our problem.

Theorem 5. *Unless $\mathbf{P} = \mathbf{NP}$ the best approximation ratio a polynomial-time algorithm can achieve is $\Omega(n \max_i \{\log |X_i^* \setminus O_i|\})$ for both the exact and non-exact implementation cost within any function of the input length.*

Proof. Exact Case: In order to prove this claim, a reduction similar to the one in the proof of Theorem 3 can be applied. Consider again a SET COVER instance with a universe \mathcal{U} of l elements $\{e_1, e_2, \dots, e_l\}$ and m subsets $\mathcal{S} = \{S_1, S_2, \dots, S_m\}$, with $S_j \subset \mathcal{U}$. We construct a game $G = (N, X, U)$ with n players $N = \{1, \dots, n\}$, where $X_i = \{e_1, e_2, \dots, e_l, s_1, s_2, \dots, s_m\} \forall i \in \{1, \dots, n-1\}$, and $X_n = \{e_1, e_2, \dots, e_l, d, r\}$. Again, each strategy e_j corresponds to an element $e_j \in \mathcal{U}$, and each strategy s_j corresponds to a set S_j . Player i 's payoff function U_i , for $i \in \{1, \dots, n-1\}$, is defined as follows: Let e_k and s_k be strategies of Player i and let e_l be a strategy of Player n . If $k = l$, player i has payoff $m+1$, and 0 otherwise. Moreover, $U_i(s_k, e_l) := m+1$ if $e_l \in S_k$ and 0 otherwise, and $U_i(e_k, d) := 1$, $U_i(s_k, d) := 0$, $U_i(x_k, r) := 0 \forall x_k \in X_i$. Thus, player i 's payoffs only depend on Player i and Player n 's strategies. Player n has a payoff of 0 when playing r and 1 otherwise, independently of all other players' choices. We ask for an implementation of set O where Player i , for $i \in \{1, \dots, n-1\}$, plays any strategy s_k , and Player n plays any strategy e_l or strategy d .

Due to the independence of the players' payoffs, the situation is similar to the example in Fig. 3, and a SET COVER instance has to be solved for each Player $i \forall i \in \{1, \dots, n-1\}$. According to the well-known inapproximability results for SET COVER, no polynomial time algorithm exists which achieves a better approximation ratio than $\Omega(\log |X_i^* \setminus O_i|)$ for each Player i , unless $\mathbf{P} = \mathbf{NP}$, and the claim follows.

Non-Exact Case: We use the inapproximability results for SET COVER again. Concretely, we assume a set of $n = 3k$ players for an arbitrary constant $k \in \mathbf{N}$

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1 and make k groups of three players each. The payoffs of the three players in each
 2 group are the same as described in the proof of Theorem 4 for the non-exact case,
 3 independently of all other players' payoffs. Hence, SET COVER has to be solved
 4 for $n/3$ players. \square

5 **Remark 1.** The uniform implementation cost is based on the assumption that
 6 players choose one of the non-dominated strategies uniformly at random such that
 7 an equal probability mass is assigned to each strategy profile in the non-dominated
 8 region. I.e., the implementation cost depends on the aggregate cost over the entire
 9 profile set. This enables us to construct a game corresponding to a set cover prob-
 10 lem instance. In the worst-case model however, individual strategy profiles need to
 11 be taken into account and payment differences between strategy profiles matter.
 12 Put differently, the worst-case model assumes less about the players behavior than
 13 the uniform model. We believe that this renders the minimal implementation cost
 14 problem only harder. Therefore, we conjecture that the worst case implementation
 15 cost is **NP**-hard as well.

16 **3. Leverage**

17 This section studies to which extent the social welfare of a game can be influenced
 18 by a mechanism designer within economic reason, i.e., by taking the implemen-
 19 tation cost into account. To this end we study the *leverage*, a measure indicating
 20 whether the mechanism of implementation allows to modify a game in a favorable
 21 way such that the gain exceeds the manipulation's cost, as defined in Sec. 1.2.
 22 Besides considering classic, benevolent mechanism designers, we also analyze mali-
 23 cious mechanism designers seeking to minimize the players' welfare. For instance,
 24 we show that a malicious mechanism designer can sometimes corrupt games and
 25 worsen the players' situation to a larger extent than the amount of money invested.

26 **3.1. Worst-case leverage**

27 We first study singleton implementations and then extend our investigations to
 28 profile sets.

29 *3.1.1. Singletons*

30 In the following we will examine a mechanism designer seeking to implement a
 31 game's best singleton, i.e., the strategy profile with the highest singleton leverage.
 32 Dually, a malicious designer attempts to find the profile of the largest malicious
 33 leverage.

34 We propose an algorithm that computes two arrays, *LEV* and *MLEV*, contain-
 35 ing all (malicious) singletons' leverage within a strategy profile set O . By setting
 36 $O = X$, the algorithm computes all singletons' (malicious) leverage of a game. We
 37 make use of a formula presented in Monderer and Tennenholtz [2003] for computing

Algorithm 2 Singleton (Malicious) Leverage**Input:** Game G , Set $O \subseteq X$ **Output:** LEV and $MLEV$

```

1: compute  $X^*$ ;
2: for all strategy profiles  $x \in O$  do
3:    $lev[x] := -\max_{x^* \in X^*} U(x^*)$ ;
4:    $mlev[x] := \min_{x^* \in X^*} U(x^*)$ ;
5: for all Players  $i \in N$  do
6:   for all  $x_{-i} \in O_{-i}$  do
7:      $m := \max_{x_i \in X_i} U_i(x_i, x_{-i})$ ;
8:     for all strategies  $z_i \in O_i$  do
9:        $lev[z_i, x_{-i}] += 2 \cdot U_i(z_i, x_{-i}) - m$ ;
10:       $mlev[z_i, x_{-i}] += U_i(z_i, x_{-i}) - 2m$ ;
11:  $\forall o \in O: LEV[o] := \max\{0, lev[o]\}$ ;
12:  $\forall o \in O: MLEV[o] := \max\{0, mlev[o]\}$ ;
13: return  $LEV, MLEV$ ;
```

1 a singleton's cost, namely that $k(z) = \sum_{i=1}^n \max_{x_i \in X_i} \{U_i(x_i, z_{-i}) - U_i(z_i, z_{-i})\}$.

2 Algorithm 2 initializes the lev -array with the negative value of the original game's

3 maximal social gain in the non-dominated set and the $mlev$ -array with its minimal

4 social gain. Next, it computes the set of non-dominated strategy profiles X^* ; in

5 order to do this, we check, for each player and for each of her strategies, whether

6 the strategy is dominated by some other strategy. In the remainder, the algorithm

7 adds up the players' contributions to the profiles' (malicious) leverage for each

8 player and strategy profile. In any field z of the leverage array lev , we add the

9 amount that Player i would contribute to the social gain if z was played and

10 subtract the cost we had to pay her, namely $U_i(x_i, x_{-i}) - (m - U_i(x_i, x_{-i})) =$

11 $2U_i(x_i, x_{-i}) - m$. For any entry z in the malicious leverage array $mlev$, we subtract

12 player i 's contribution to the social gain and also twice the amount the designer

13 would have to pay if z is played since she loses money and the players gain it,

14 $-U_i(x_i, x_{-i}) - 2(m - U_i(x_i, x_{-i})) = U_i(x_i, x_{-i}) - 2m$. Finally, lev and $mlev$ will

15 contain all singletons' leverage and singletons' malicious leverage in O . By replacing

16 the negative entries by zeros, the corresponding leverage arrays LEV and $MLEV$

17 are computed. The interested party can then lookup the best *non-negative* singleton

18 by searching the maximal entry in the respective array.

19 **Theorem 6.** For a game where every player has at least two strategies, Algorithm 2

20 computes all singletons' (malicious) leverage within a strategy profile set O in

21 $O(n|X|^2)$ time.

22 **Proof.** The correctness of Algorithm 2 follows directly from the application of

23 the (malicious) singleton leverage formula. It remains to prove the time com-

24 plexity. Finding the non-dominated strategies in the original game requires time

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1 $\sum_{i=1}^n \binom{|X_i|}{2} |X_{-i}| = O(n|X|^2)$, and finding the maximal or minimal *gain* amongst
 2 the possible outcomes X^* of the original game requires time $O(n|X|)$. The time for
 3 all other computations can be neglected asymptotically, and the claim follows. \square

4 3.1.2. *Strategy profile sets*

5 Observe that implementing singletons may be optimal for entire strategy sets as
 6 well, namely in games where the strategy profile set yielding the largest (malicious)
 7 leverage is of cardinality 1. In some games, however, dominating all other strategy
 8 profiles in the set is expensive and unnecessary. Therefore, a mechanism designer is
 9 bound to consider sets consisting of more than one strategy profile as well to find a
 10 subset of X yielding the maximal (malicious) leverage. Moreover, we can construct
 11 games where the difference between the best (malicious) set leverage and the best
 12 (malicious) singleton leverage gets arbitrarily large. Figure 6 depicts such a game.

$$G = \begin{array}{c|cccc} & \alpha & 1 & \gamma & \gamma \\ \hline \alpha & 0 & 0 & 0 & 0 \\ 1 & 0 & \alpha & \gamma & \gamma \\ \alpha - 1 & 0 & 0 & 0 & 0 \\ 0 & \alpha - 1 & \alpha - 1 & \alpha & 1 \end{array}$$

$$V_O = \begin{array}{c|cccc} & 0 & 0 & 0 & 0 \\ \hline 0 & \infty & \infty & 0 & 0 \\ 0 & \infty & \infty & 0 & 0 \\ 1 & 1 & 1 & \infty & \infty \\ 1 & 1 & 1 & \infty & \infty \end{array}$$

$$V_s = \begin{array}{c|cccc} & 0 & 0 & 0 & 0 \\ \hline 0 & \infty & 0 & 0 & 0 \\ 0 & \infty & 0 & 0 & 0 \\ 0 & \alpha & 0 & 0 & 0 \\ \alpha & 1 & \alpha & \infty & \infty \end{array}$$

Fig. 6. Two-player game where the set O bears the largest leverage. Implementation V_O yields $X^*(V_O) = O$ and V_s yields one non-dominated strategy profile. By offering payments V_O , a mechanism designer has cost 2, no matter which $o \in O$ will be played. However, she changes the social welfare to $\alpha - 1$. If $\gamma < \alpha - 3$ then O has a leverage of $\alpha - 3 - \gamma$ and if $\gamma > \alpha + 3$ then O has a malicious leverage of $\gamma - \alpha - 3$. Any singleton $o \in O$ has an implementation cost of $\alpha + 1$, yet the resulting leverage is 0 and the malicious leverage is $\max(0, \gamma - 3\alpha - 1)$. This demonstrates that a profile set O 's (malicious) leverage can be arbitrarily large, even if its singletons's (malicious) leverage is zero.

1 Although many factors influence a strategy profile set's (malicious) leverage,
 2 there are some simple observations. First, if rational players already choose strate-
 3 gies such that the strategy profile with the highest social gain is non-dominated,
 4 a designer will not be able to ameliorate the outcome. Just as well, a malicious
 5 interested party will have nothing to corrupt if a game already yields the lowest
 6 social gain possible.

7 **Fact 7.** (i) If a game G 's social optimum $x_{opt} := \arg \max_{x \in X} U(x)$ is in X^* then
 8 $LEV(G) = 0$. (ii) If a game G 's social minimum $x_{worst} := \arg \min_{x \in X} U(x)$ is in
 9 X^* then $MLEV(G) = 0$.

10 As an example, a class of games where both properties (i) and (ii) of Fact 7
 11 always hold are *equal sum games*, where every strategy profile yields the same gain,
 12 $U(x) = c \forall x \in X, c : \text{constant}$. (Zero sum games are a special case of equal sum
 13 games where $c = 0$.)

14 **Fact 8 (Equal Sum Games).** The leverage and the malicious leverage of an
 15 equal sum game G is zero: $LEV(G) = 0, MLEV(G) = 0$.

16 A well-known example of a zero sum game is *Matching Pennies*: Two players
 17 each secretly turn a penny to heads or tails. Then they reveal their choices simul-
 18 taneously. If both coins show the same face, Player 2 gives his penny to Player 1; if
 19 the pennies do not match, Player 2 gets the pennies. This matching pennies game
 20 features another interesting property: There is no dominated strategy. Therefore
 21 an interested party could only implement strategy profile sets O which are subsets
 22 of X^* . This raises the question whether a set $O \subseteq X^*$ can ever have a (malicious)
 23 leverage. We find that the answer is no and moreover:

24 **Theorem 9.** *The leverage of a strategy profile set $O \subseteq X$ intersecting with the set*
 25 *of non-dominated strategy profiles X^* is $(M)LEV = 0$.*

26 **Proof.** Assume that $|O \cap X^*| > 0$ and let \hat{z} be a strategy profile in the intersection
 27 of O and X^* . Let $x_{\max}^* := \arg \max_{x^* \in X^*} U(x^*)$ and $x_{\min}^* := \arg \min_{x^* \in X^*} U(x^*)$.
 28 Let V_{LEV} be any implementation of O reaching $LEV(O)$ and V_{MLEV} any
 29 implementation of O reaching $MLEV(O)$. We get for the leverage $LEV(O) =$
 30 $\max\{0, \min_{z \in X^*(V_{LEV})} \{U(z) - V_{LEV}(z)\} - U(x_{\max}^*)\} \leq \max\{0, [U(\hat{z}) - V_{LEV}(\hat{z})] -$
 31 $U(x_{\max}^*)\} \leq \max\{0, U(x_{\max}^*) - V_{LEV}(\hat{z}) - U(x_{\max}^*)\} = \max\{0, -V_{LEV}(\hat{z})\} = 0$, and
 32 for the malicious leverage $MLEV(O) = \max\{0, U(x_{\min}^*) - \max_{z \in X^*(V_{MLEV})} [U(z) +$
 33 $2V_{MLEV}(z)]\} \leq \max\{0, U(x_{\min}^*) - U(\hat{z}) - 2V_{MLEV}(\hat{z})\} \leq \max\{0, U(x_{\min}^*) -$
 34 $U(x_{\min}^*) - 2V_{MLEV}(\hat{z})\} = \max\{0, -2V_{MLEV}(\hat{z})\} = 0. \quad \square$

35 In general, the problem of computing a strategy profile set's (malicious) lever-
 36 age seems computationally hard. It is related to the problem of computing a set's
 37 implementation cost, which we conjectured in Sec. 2 to be **NP**-hard, and hence, we
 38 conjecture the problem of finding $LEV(O)$ or $MLEV(O)$ to be **NP**-hard in general

1 as well. In fact, we can show that computing the (malicious) leverage has at least
2 the same complexity as computing a set's cost.

3 **Theorem 10.** *If the computation of a set's implementation cost is NP-hard the*
4 *computation of a strategy profile set's (malicious) leverage is also NP-hard.*

5 **Proof.** We proceed by reducing the problem of computing $k(O)$ to the problem of
6 computing $MLEV(O)$. Theorem 9 allows us to assume that O and X^* do not inter-
7 sect since $O \cap X^* \neq \emptyset$ implies $MLEV(O) = 0$. By definition, a strategy profile set's
8 cost are $\min_{V \in \mathcal{V}(O)} \{\max_{z \in X^*(V)} V(z)\}$ and from the malicious leverage's definition,
9 we have $\min_{V \in \mathcal{V}(O)} \{\max_{z \in X^*(V)} \{U(z) + 2V(z)\}\} = \min_{x^* \in X^*} U(x^*) - mlev(O)$. The
10 latter equation's left-hand side almost matches the formula for $k(O)$ if not for the
11 term $U(z)$ and a factor of 2. If we can modify the given game such that all strat-
12 egy profiles inside $X^*(V) \subseteq O$ have a gain of $\gamma := -2n \max_{x \in X} \{\max_{i \in N} U_i(x)\} -$
13 $\min_{x^* \in X^*} U(x^*) - \epsilon$ where $\epsilon > 0$, we will be able to reduce O 's cost to $k(O) =$
14 $(\min_{x^* \in X^*} U(x^*) - mlev(O) - \gamma)/2 = (-mlev(O) + 2n \max_{x \in X} \{\max_{i \in N} U_i(x)\} + \epsilon)$,
15 thus $mlev(O) > 0$ and $MLEV(O) = mlev(O)$, ensuring that $MLEV(O)$ and
16 $mlev(O)$ are polynomially reducible to each other. This is achieved by the following
17 transformation of a problem instance (G, O) into a problem instance (G', O) : Add
18 an additional Player $n + 1$ with one strategy a and a payoff function $U_{n+1}(x)$ equal
19 to $\gamma - U(x)$ if $x \in O$ and 0 otherwise. Thus, a strategy profile x in G' has social gain
20 equal to γ if it is in O and equal to $U(x)$ in the original game if it is outside O . As
21 Player $n + 1$ has only one strategy available, G' has the same number of strategy
22 profiles as G and furthermore, there will be no payments V_{n+1} needed in order to
23 implement O . Player $(n + 1)$'s payoffs impact only the profiles' gain, and they have
24 no effect on how the other players decide their tactics. Thus, the non-dominated
25 set in G' is the same as in G and it does not intersect with O . Since the transfor-
26 mation does not affect the term $\min_{x^* \in X^*} U(x^*)$, the set's cost in G are equal to
27 $(\min_{x^* \in X^*} U(x^*) - MLEV(O) - \gamma)/2$ in G' .

28 Reducing the problem of computing $k(O)$ to $lev(O)$ is achieved by using the
29 same game transformation where an additional player is introduced such that $\forall o \in$
30 $O: U(o) = \gamma$, where $\gamma := n \max_{x \in X} \{\max_{i \in N} \{U_i(x)\}\} + \max_{x^* \in X^*} \{U(x^*)\} + \epsilon$
31 for $\epsilon > 0$. We can then simplify the leverage formula to $lev(O) = \gamma - k(O) -$
32 $\max_{x^* \in X^*} U(x^*) = n \max_{x \in X} \{\max_{i \in N} \{U_i(x)\}\} - k(O) + \epsilon > 0$ and thus we find
33 the cost $k(O)$ by computing $n \max_{x \in X} \{\max_{i \in N} \{U_i(x)\}\} - LEV(O) - \epsilon$. \square

34 The task of finding a strategy profile set's leverage is computationally hard.
35 Recall that we have to find an implementation V of O which maximizes the term
36 $\min_{z \in X^*(V)} \{U(z) - V(z)\}$. Thus, there is at least one implementation $V \in \mathcal{V}(O)$
37 bearing O 's leverage. Since this V implements a subset of O exactly, it is also valid
38 to compute O 's leverage by searching among all subsets O' of O the one with the
39 largest exact leverage $LEV^*(O')$. (Note that we do not provide algorithms for com-
40 puting the malicious leverage but for the benevolent leverage only. However, we

Algorithm 3 Exact Leverage**Input:** Game G , rectangular set O with $O_{-i} \subset X_{-i} \forall i$ **Output:** $LEV^*(O)$

- 1: $V_i(x) := 0, W_i(x) := 0 \forall x \in X, i \in N$;
- 2: $V_i(o_i, \bar{o}_{-i}) := \infty \forall i \in N, o_i \in O_i, \bar{o}_{-i} \in X_{-i} \setminus O_{-i}$;
- 3: **compute** X_i^* ;
- 4: **return** $\max\{0, ExactLev(V, n) - \max_{x^* \in X^*} U(x^*)\}$;

ExactLev(V, i):**Input:** payments V , current player i **Output:** $lev^*(O)$ for $G(V)$

- 1: **if** $|X_i^*(V) \setminus O_i| > 0$ **then**
- 2: $s :=$ any strategy in $X_i^*(V) \setminus O_i$; $lev_{best} := 0$;
- 3: **for all** $o_i \in O_i$ **do**
- 4: **for all** $o_{-i} \in O_{-i}$ **do**
- 5: $W_i(o_i, o_{-i}) := \max\{0, U_i(s, o_{-i}) - (U_i(o_i, o_{-i}) + V_i(o_i, o_{-i}))\}$;
- 6: $lev := ExactLev(V + W, i)$;
- 7: **if** $lev > lev_{best}$ **then**
- 8: $lev_{best} := lev$;
- 9: **for all** $o_{-i} \in O_{-i}$ **do**
- 10: $W_i(o_i, o_{-i}) := 0$;
- 11: **return** lev_{best} ;
- 12: **if** $i > 1$ **return** $ExactLev(V, i - 1)$;
- 13: **else return** $\min_{o \in O} \{U(o) - V(o)\}$;

1 are sure that a malicious mechanism designer will figure out how to adapt our
2 algorithms for the benevolent leverage for a nastier purpose.)

3 In the following we will provide an algorithm which computes a rectangular
4 strategy profile set's exact leverage. It makes use of the fact that if $X^*(V)$ has to
5 be a subset of O , each strategy $\bar{o}_i \notin O_i$ must be dominated by at least one strategy
6 o_i in the resulting game $G(V)$ — a property which has been observed and exploited
7 before in the previous section in order to compute a set's exact cost. In order to
8 compute $LEV(O)$, we can apply Algorithm 3 for all rectangular subsets and return
9 the largest value found.

Theorem 11. Algorithm 3 computes a strategy profile set's exact leverage in time

$$O\left(|X|^2 \max_{i \in N} (|O_i|^{n|X_i^* \setminus O_i| - 1}) + n|O| \max_{i \in N} (|O_i|^{n|X_i^* \setminus O_i|})\right).$$

10 **Proof.** Clearly, the algorithm is correct as it searches for all possibilities of a
11 strategy in $X_i \setminus O_i$ to be dominated by a strategy in O_i . The time complexity follows
12 from solving the doubly recursive equation over the strategy set and the number of
13 players (compare to the analysis of Algorithm 1 in the previous section). \square

1 **3.2. Uniform leverage**

2 In the setting where a mechanism designer applies uniform implementations the
 3 players have less information of the game and are assumed to play a non-dominated
 4 strategy uniformly at random. This allows her to calculate with the average cost
 5 and thus, the observation stating that the uniform (malicious) leverage is always
 6 at least as large as the worst-case (malicious) leverage does not surprise.

7 **Theorem 12.** *A set's uniform (malicious) leverage is always larger than or equal*
 8 *to the set's (malicious) leverage.*

Proof.

$$\begin{aligned} lev_{UNI}(O) &= \max_{V \in \mathcal{V}(O)} \left\{ \text{avg}_{z \in X^*(V)} \{U(z) - V(z)\} \right\} - \text{avg}_{x^* \in X^*(V)} U(x^*) \\ &\geq \max_{V \in \mathcal{V}(O)} \left\{ \min_{z \in X^*(V)} \{U(z) - V(z)\} \right\} - \max_{x^* \in X^*(V)} U(x^*) \\ &= lev(O) \end{aligned}$$

and

$$\begin{aligned} mlev_{UNI}(O) &= \text{avg}_{x^* \in X^*(V)} U(x^*) - \min_{V \in \mathcal{V}(O)} \left\{ \text{avg}_{z \in X^*(V)} \{U(z) + 2V(z)\} \right\} \\ &\geq \min_{x^* \in X^*(V)} \{U(x^*)\} - \min_{V \in \mathcal{V}(O)} \left\{ \max_{z \in X^*(V)} \{U(z) + 2V(z)\} \right\} \\ &= mlev(O). \quad \square \end{aligned}$$

9 Another difference concerns the sets O intersecting with X^* , i.e., $O \cap X^* \neq \emptyset$:
 10 Unlike the worst-case leverage (Theorem 9), the uniform leverage can exceed zero
 11 in these cases, as can be verified by calculating O 's leverage in Fig. 3.
 12

13 **3.2.1. Complexity**

14 We show how the uniform implementation cost can be computed in polynomial time
 15 given the corresponding leverage. Thus the complexity of computing the leverage
 16 follows from the **NP**-hardness of finding the optimal implementation cost. The lower
 17 bounds are derived by modifying the games constructed from the SET COVER
 18 problem in Theorem 3, and by using a lower bound for the approximation quality
 19 of the SET COVER problem. If no polynomial time algorithm can approximate the
 20 size of a set cover within a certain factor, we get an arbitrarily small approximated
 21 leverage $LEV_{UNI}^{approx} \leq \epsilon$ while the actual leverage is large. Hence the approximation
 22 ratio converges to infinity and, unless $\mathbf{P} = \mathbf{NP}$, there exists no polynomial time

1 algorithm approximating the leverage of a game within any function of the input
2 length.

3 **Theorem 13.** *For games with at least two players, the problem of*

- 4 • *computing a strategy profile set's exact uniform leverage as well as*
5 • *computing its exact malicious uniform leverage are NP-hard.*

6 *For games with at least three players, the problem of*

- 7 • *computing a strategy profile set's non-exact uniform leverage as well as*
8 • *computing its non-exact malicious uniform leverage are NP-hard.*

9 *Furthermore, the (exact) uniform leverage of O cannot be approximated in polyno-*
10 *mial time within any function of the input length unless $\mathbf{P} = \mathbf{NP}$.*

Proof. NP-Hardness: Exact Case. The claim follows from the observation that if $(M)LEV_{UNI}^*(O)$ is found, we can immediately compute $k_{UNI}^*(O)$ which is NP-hard (Theorem 3). Due to the fact that any $z \in O$ is also in $X^*(V)$ for any $V \in \mathcal{V}^*(O)$ we know that

$$\begin{aligned} lev_{UNI}^*(O) &= \max_{V \in \mathcal{V}^*(O)} \left\{ \text{avg}_{z \in X^*(V)} \{U(z) - V(z)\} \right\} - \text{avg}_{z \in X^*} U(x^*) \\ &= \max_{V \in \mathcal{V}^*(O)} \left\{ \text{avg}_{z \in O} U(z) - \text{avg}_{z \in O} V(z) \right\} - \text{avg}_{x^* \in X^*} U(x^*) \\ &= \text{avg}_{z \in O} U(z) - \min_{V \in \mathcal{V}^*(O)} \left\{ \text{avg}_{z \in O} V(z) \right\} - \text{avg}_{x^* \in X^*} U(x^*) \\ &= \text{avg}_{z \in O} U(z) - \mathbf{k}_{UNI}^*(O) - \text{avg}_{x^* \in X^*} U(x^*), \text{ and} \\ mlev_{UNI}^*(O) &= \text{avg}_{x^* \in X^*} U(x^*) - \min_{V \in \mathcal{V}^*(O)} \left\{ \text{avg}_{z \in X^*(V)} \{U(z) + 2V(z)\} \right\} \\ &= \text{avg}_{x^* \in X^*} U(x^*) - \text{avg}_{z \in O} U(z) - 2 \min_{V \in \mathcal{V}^*(O)} \left\{ \text{avg}_{z \in O} V(z) \right\} \\ &= \text{avg}_{x^* \in X^*} U(x^*) - \text{avg}_{z \in O} U(z) - 2\mathbf{k}_{UNI}^*(O). \end{aligned}$$

11 Observe that $\text{avg}_{x^* \in X^*} U(x^*)$ and $\text{avg}_{z \in O} U(z)$ can be computed easily. More-
12 over, as illustrated in the proof of Theorem 10, we can efficiently construct a
13 problem instance (G', O) from any (G, O) with the same cost, such that for G' :
14 $(m)lev_{(UNI)} = (M)LEV_{(UNI)}$.

15 *Non-Exact Case.* The claim can be proved by reducing the NP-hard problem
16 of computing $k_{UNI}(O)$ to the problem of computing $(M)LEV_{UNI}(O)$. This reduc-
17 tion uses a slight modification of player 3's utility in the respective game in the
18 proof of Theorem 3 ensuring $\forall z \in O U(z) = \gamma := -4(m+l)^2 - 2m^2 + m(l+m)$.

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1 Set $U_3(s_i, e_j, a) = \gamma - U_1(s_i, e_j, a) - U_2(s_i, e_j, a)$, $U_3(s_i, e_j, b) = \gamma + 2 - U_1(s_i, e_j, a) -$
 2 $U_2(s_i, e_j, a)$ for all $i \in \{1, \dots, m\}$, $j \in \{1, \dots, l\}$, $U_3(s_i, s_j, a) = \gamma - U_1(s_i, s_j, a) -$
 3 $U_2(s_i, s_j, a)$, $U_3(s_i, s_j, b) = \gamma + 2 - U_1(s_i, s_j, a) - U_2(s_i, s_j, a)$ for all $i \neq j$,
 4 $U_3(s_i, s_i, a) = \gamma - U_1(s_i, s_i, a) - U_2(s_i, s_i, a)$, $U_3(s_i, s_i, b) = \gamma + (m + l + 2) -$
 5 $U_1(s_i, s_i, a) - U_2(s_i, s_i, a)$ for all i . Since in this 3-player game, $mlev_{UNI}(O) > 0$,
 6 we can give a formula for $k_{UNI}(O)$ depending only on O 's (malicious) leverage and
 7 the average social gain, namely $k_{UNI}(O) = (\text{avg}_{x^* \in X^*} U(x^*) - MLEV_{UNI}(O))/2$.
 8 Thus, once $MLEV_{UNI}(O)$ is known, $k_{UNI}(O)$ can be computed immediately, and
 9 therefore finding the uniform malicious leverage is **NP**-hard as well. We can adapt
 10 this procedure for $LEV_{UNI}(O)$ as well.

11 *Lower Bound Approximation: Exact Case.* The game constructed from the SET
 12 COVER problem in Theorem 3 for the exact case is modified as follows: The util-
 13 ities of Player 1 remain the same. The utilities of Player 2 are all zero except for
 14 $U_2(e_1, r) = (l + m)(\sum_{i=1}^m |S_i|(m + 1)/(ml + m) - k\mathcal{LB} - \epsilon)$, where k is the minimal
 15 number of sets needed to solve the corresponding SET COVER instance, $\epsilon > 0$, and
 16 \mathcal{LB} denotes a lower bound for the approximation quality of the SET COVER prob-
 17 lem. Observe that X^* consists of all strategy profiles of column r . The target set we
 18 want to implement exactly is given by $O_1 = \{s_1, \dots, s_m\}$ and $O_2 = \{e_1, \dots, e_l, d\}$.
 19 We compute $lev_{UNI}^{\text{opt}} = \text{avg}_{o \in O} U(o) - \text{avg}_{x \in X^*} U(x) - k = \sum_{i=1}^m |S_i|(m + 1)/(ml +$
 20 $m) - \sum_{i=1}^m |S_i|(m + 1)/(ml + m) - (-k\mathcal{LB} - \epsilon) - k = k(\mathcal{LB} - 1) + \epsilon$. As no polyno-
 21 mial time algorithm can approximate k within a factor \mathcal{LB} , $LEV_{UNI}^{\text{approx}} \leq \epsilon$. Since
 22 $\lim_{\epsilon \rightarrow 0} LEV_{UNI}^{\text{opt}}/LEV_{UNI}^{\text{approx}} = \infty$ the claim follows for a benevolent mechanism
 23 designer.

24 For malicious mechanism designers, we modify the utilities of the game from
 25 the proof of Theorem 5 for Player 2 as follows: $U_2(e_1, r) = (l + m)(2k\mathcal{LB} + \epsilon +$
 26 $\sum_{i=1}^m |S_i|(m + 1)/(ml + m))$, and $U_2(-, -) = 0$ for all other profiles. It is easy to see
 27 that by a similar analysis as performed above, the theorem also follows in this case.

28 *Non-Exact Case.* We modify the game construction of Theorem 3's proof for
 29 the non-exact case by setting $U_2(e_1, r, b) := ((\sum_{i=1}^m |S_i|(m + l)^2 + m^2(m + l)^2 +$
 30 $3m(m + l))/(m^2 + ml + m) - k\mathcal{LB} - \epsilon)(m + l)$, where k is the minimal number
 31 of sets needed to solve the corresponding SET COVER instance, $\epsilon > 0$, and \mathcal{LB}
 32 denotes a lower bound for the approximation quality of the SET COVER problem
 33 and zero otherwise. Observe that $X^* = \{x | x \in X, x = (-, r, b)\}$, O has not changed,
 34 and payments outside O do not contribute to the implementation cost; therefore,
 35 implementing O exactly is still the cheapest solution. By a similar analysis as in
 36 the proof of Theorem 3 the desired result is attained. For malicious mechanism
 37 designers we set $U_2(e_1, r, b) = ((\sum_{i=1}^m |S_i|(m + l)^2 + m^2(m + l)^2 + 3m(m + l))/(m^2 +$
 38 $ml + m) + 2k\mathcal{LB} + \epsilon)(m + l)$ and proceed as above. \square

39 3.2.2. Algorithms

40 To find algorithms that compute the uniform leverage we can adapt the algo-
 41 rithms for the worst-case leverage from Sec. 3.1. Recall Algorithm 2 that computes

1 the leverage of singletons of a desired strategy profile set. We can adapt Lines 3
 2 and 4 to accommodate the definition of the uniform leverage, i.e., set $mlev[x] :=$
 3 $avg_{x^* \in X^*} U(x^*)$ and $mlev[x] := -mlev[x]$. The resulting algorithm helps finding an
 4 optimal singleton.

5 A benevolent mechanism designer can adapt Algorithm 3 in order to com-
 6 pute $LEV_{UNI}^*(O)$: She only has to change Line 4 to $\max\{0, ExactLev(V, n) -$
 7 $avg_{x^* \in X^*} U(x^*)\}$ and ‘min’ in Line 13 to ‘avg’. Invoking this algorithm for any
 8 $O' \subseteq O$ yields the subset O with maximal leverage $LEV_{UNI}(O)$.

9 Due to Theorem 13 there is no polynomial time algorithm giving a non-trivial
 10 approximation of a uniform leverage. The simplest method to find a lower bound
 11 for $LEV_{UNI}(O)$ is to search the singleton in O with the largest uniform leverage.
 12 Unfortunately, there are games (cf. Fig. 2) where this lower bound is arbitrarily
 13 bad, analogously to lower bound for the worst case leverage.

14 4. Conclusions and Outlook

15 This article has addressed the problem of how to influence the behavior of players
 16 (e.g., to improve cooperation) in contexts where it is, e.g., not possible to spec-
 17 ify interaction rules, for example, in computer networks. We studied a mechanism
 18 designer that manipulates outcomes by creditability, i.e., by promising payments,
 19 and studied the natural questions: Which outcomes can be implemented by promis-
 20 ing players money? What is the corresponding cost? By introducing the concept of
 21 leverage, we analyzed which outcomes are worth implementing and computed the
 22 corresponding gains formally. We have presented algorithms for various objectives
 23 yielding implementations of low cost, as well as computational complexity results
 24 for worst-case games and games with imperfect knowledge and mixed strategies.
 25 We have also initiated the study of benevolent and malicious mechanism design-
 26 ers intending to change the game’s outcome if the improvement or deterioration
 27 in social welfare exceeds the implementation cost. Our results are summarized in
 28 Figs. 7 and 8.

Implementation Cost	Complexity	Properties
Uniform	NP-complete SINGLETON $O(n \cdot \sum_i X_i)$ ZERO $O(n X ^2)$	NE 0-implementable
Worst-case	conjecture: NP-complete SINGLETON $O(n \cdot \sum_i X_i)$ ZERO $O(n X ^2)$	NE 0-implementable

Fig. 7. Complexity results for the computation of the implementation cost. Unless stated otherwise, complexities refer to the problem of computing any strategy profile’s implementation cost. SINGLETON indicates the complexity of computing a singleton’s implementation cost. ZERO indicates the complexity of deciding for a strategy profile region whether it is 0-implementable. The complexities of ZERO are results from our earlier work (see the COCOA conference version).

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Leverage	Complexity	Properties
Uniform	NP-complete SINGLETON $O(n \cdot \sum_i X_i)$	$MLEV_{UNI} \geq MLEV$
Worst-case	as hard as implementation cost SINGLETON $O(n \cdot \sum_i X_i)$	$O \cap X^* \neq \emptyset \Rightarrow (M)LEV = 0$ social opt/worst $\in X^*$ $\Rightarrow (M)LEV = 0$ Equal-sum games $\Rightarrow (M)LEV = 0$

Fig. 8. Complexity results for the computation of the leverage. SINGLETON indicates the complexity of computing a singleton's leverage.

1 There exist several interesting directions for future research, including the quest
2 for implementation cost approximation algorithms or for game classes which allow
3 a leverage approximation. Furthermore, the mixed leverage and the leverage of
4 dynamic games with an interested third party offering payments in each round are
5 still unexplored.

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